

CANADA FOUNDATION FOR INNOVATION

CFI Update

2024 CAP Congress

INNOVATION
Canada Foundation
for Innovation Fondation canadienne
pour l'innovation

2025 Innovation Fund

The basics

\$ 425 M

Competition
budget

\$ 127 M

Infrastructure
Operating Fund

**Up to
40%**

Eligible
infrastructure costs

- Enable internationally competitive research or technology development through the equitable participation of expert team members
- Enhance the capacity of institutions to conduct the research or technology development program over the useful life of the infrastructure
- Generate benefits for Canadians



2025 Innovation Fund competition timeline

Important dates in 2024



Important dates in 2025



2025 Innovation Fund

Streams

1. **Open:** all disciplines, same as usual
2. **Social sciences, humanities and arts (SSHA):** primary field of research must be in SSHA
3. **Core facilities:** All infrastructure must be located in a core facility and O&M personnel are now eligible.

Envelopes

- Every institution is allowed to submit one proposal outside its envelope if the primary field of research is SSHA.
- If your institution submits or collaborates on just two proposals (at least one in SSHA), it will not be restricted by the institutional envelope.



CFI definition of a core facility

A core facility provides access to the following, which are generally too expensive, complex or specialized for researchers to cost-effectively provide and sustain themselves:

- State-of-the-art research services and analyses
- Instruments and technology
- Expertise
- Training and education.

Also, a core facility:

- Is broadly available to many researchers to conduct their research activities, irrespective of their administrative affiliation and with no requirement for collaboration or co-authorship
- Has dedicated equipment and space serving one or more institutions, **research programs or fields**
- Is formally recognized as a core facility and supported by the research institution where it is located
- Has a clearly defined governance and management structure and a sound management plan reflective of its mandate, breadth and complexity
- Has dedicated management involving individuals with the technical and subject matter expertise necessary to oversee all aspects of the facility.



2025 Innovation Fund

The CFI reserves the right to withdraw its support for projects not finalized within nine months of funding decisions, or for which the final financial report is not submitted within a reasonable time frame.

Total project costs	Deadline to submit final financial report
≤ \$2.5 million	November 2029
> \$2.5 million and ≤ \$10 million	November 2030
> \$10 million	November 2032



EDI in Research

We expect all applicants to consider and apply principles of equity, diversity and inclusion in their research activities.

Examples of EDI actions related to **research** activities:

- Include diverse perspectives from marginalized or underrepresented groups
- Ensure research design accounts for biases and includes measure to mitigate
- Include databases, journals and repositories from different regions and languages in your literature search



EDI in Team

Proposals submitted to this competition are expected to **identify the systemic barriers to participation** of underrepresented groups and **demonstrate concrete, evidence-supported practices** that will help overcome them and create an inclusive team environment

Examples of concrete practices include, but are not limited to:

- Development of team culture statements
- Targeted financial support for underrepresented groups (e.g., reduced cost to access infrastructure)
- Implementation of gender equity and equality programs (e.g., Athena SWAN)
- Inclusion of early-career researchers within the leadership and advisory bodies
- Robust and safe feedback mechanisms



Benefits

The benefits of research are wide-ranging. Examples that go beyond knowledge and publications could include:

- Health benefits could be new diagnostic tools, treatments or therapeutics
- Environmental benefits could be monitoring of climate change impacts, land and water conservation, pollution reduction, carbon emission reduction, or informing policies for environmental protection
- Sociocultural benefits could be improved wellbeing through strengthening communities, new policies or practices, increased public engagement, or improved decision-making
- Economic benefits could be new jobs, products, services or sustainable industries.



2025 Innovation Fund

Want to know more?

Information sessions:

English

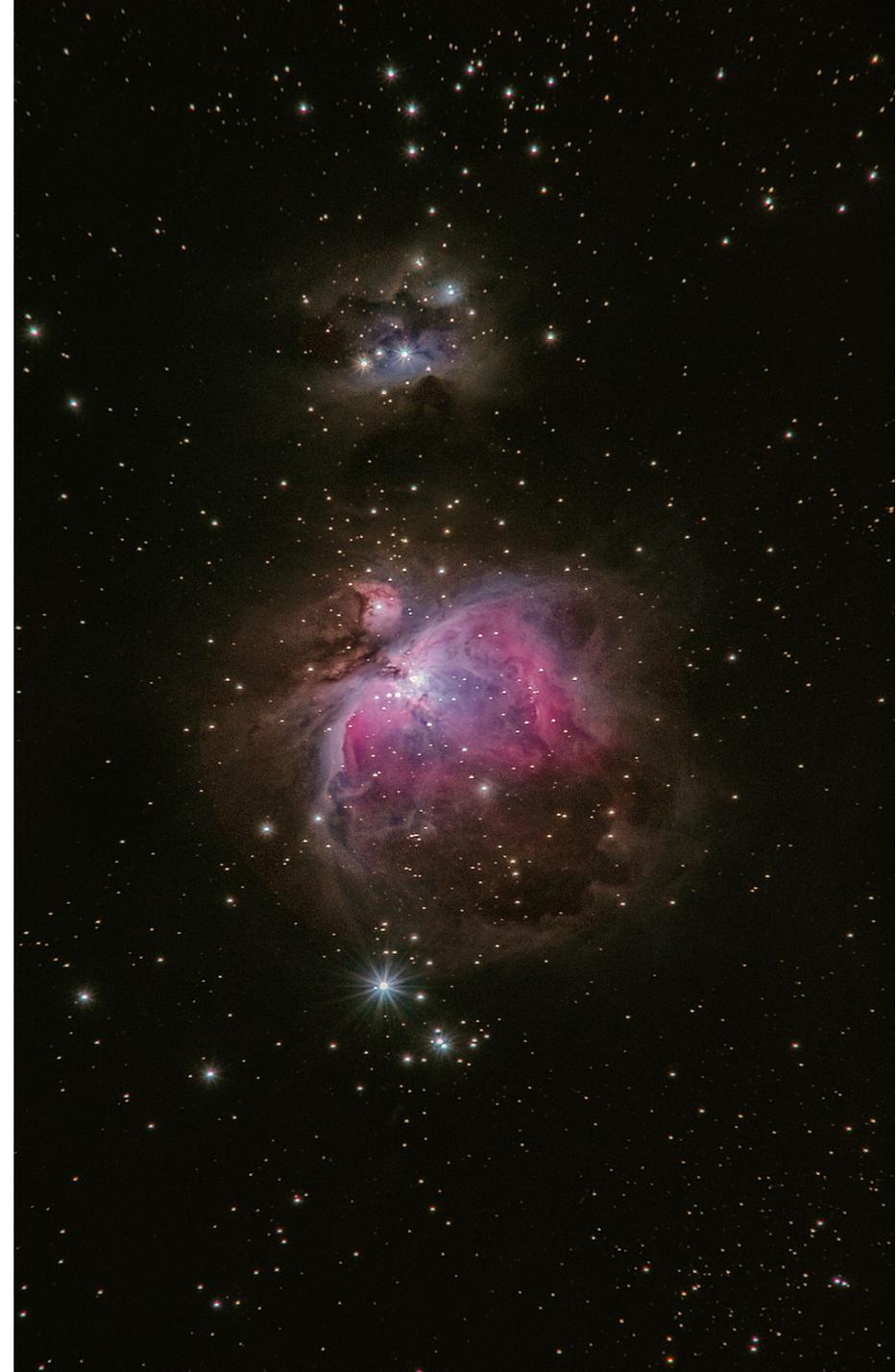
June 18, 2024: 1 to 2 p.m. (EDT)

[Register here](#)

Français

19 juin 2024: 13 h 00 à 14 h 00 (HAE)

[Inscrivez-vous ici](#)



Research security

The CFI's approach

Currently, our approach to research security is meant to mitigate two types of risks:

- Risks related to partnerships with the **private sector** (in line with the Government of Canada's National Security Guidelines for Research Partnerships (NSGRP))
- Risks related to **affiliations of concern** for projects aiming to advance a sensitive technology research area (as per the Government of Canada's Policy on Sensitive Technology Research and Affiliations of Concern (STRAC policy))



Research security

NSGRP requirements

Currently applies to:	Not yet in scope:
Innovation Fund (2023 and beyond) CBRF – BRIF Stage 2 Northern Fund Unaffiliated JELF (as of June 25, 2024)	College Fund Affiliated JELF Major Science Initiatives Fund

The CFI requires a **Risk Assessment Form (RAF)** and a **Private-sector partner identification form (PSPID)** if the project involves a **private-sector partner** (or partners) that:

- Has an **active role in the research activities described in the proposal** (e.g., sharing of intellectual property, providing expertise, actively participating in research activities, contributing financially to the research activities); or
- **Houses part or all of the research infrastructure**; or
- Contributes **more than \$500,000** to the infrastructure through a cash or in-kind contribution to any single item.



Research security

NSGRP requirements

Institutional responsibility:

Institutions applying for or receiving CFI funding have research security obligations throughout the life of the project. They are required to do the following:

- **At application:** Perform open-source due diligence before submitting an RAF or PSPID (if required).
- **When finalizing:** Implement the risk mitigation plan described in the RAF.
- **Until the final financial report is submitted:** Immediately inform the CFI of changes that could affect the risk to national security (e.g., new partnership with the private sector, change of location of research infrastructure to a private-sector partner).

The CFI's responsibility:

The CFI and our stakeholders have the responsibility to ensure that Canada's research ecosystem is safe and secure. We will:

- Assess and validate RAF
- Refer forms to the Government of Canada if:
 - The nature of the proposed research is deemed sensitive; and,
 - Partners are associated with or originating from organizations or countries that are subject to sanctions or associated with criminal and ethical concerns.



Research security

STRAC requirements

Currently applies to:	Not yet in scope:	Not applicable:
Innovation Fund (2025 & beyond) Northern Fund Unaffiliated JELF (as of June 25, 2024)	College Fund Affiliated JELF Major Science Initiatives Fund	2023 Innovation Fund CBRF – BRIF Stage 2

Project/team leaders and team members will be required to complete an attestation form if the proposal is in support of research that **aims to advance** any of the **areas listed** in the Government of Canada's list of Sensitive Technology Research Areas.

Proposals that support research that aims to advance a sensitive technology research area **will not be funded** if any of the project/team leaders or team members are currently affiliated with, or in receipt of funding or in-kind support from, any of the Government of Canada's Named Research Organizations.



Research security

STRAC requirements

The CFI context:

Funding of **large infrastructure projects** complexifies the interpretation of the STRAC policy:

- Are all users of the research infrastructure covered by the policy?
- What about infrastructure located in core facilities with hundreds/thousands of users?
- Which research projects are “in scope”?

Given these questions, our current implementation plan is based on:

- Meeting the imperative of the policy
- Recognizing the resources available.

Our interpretation and next steps:

Currently, in the context of **CFI-funded research infrastructure projects**:

- Only project/team leaders and team members are subject to requirements under the STRAC policy
- While we encourage institutions to take adequate security measures, no other users of the research infrastructure are subject to requirements under the STRAC policy.

We will be initiating a discussion in the coming months with institutions and national security agencies to refine the scope of this implementation.



Research security

STRAC requirements

Institutional responsibility:

Institutions applying for or receiving CFI funding have research security obligations throughout the life of the project.

- **When developing a proposal:** Determine if the research it supports aims to advance any of the sensitive technology research areas.
- **At application:** If it does, all team/project leaders and team members (those providing CVs/biosketches) will need to provide an attestation for the institution to be able to submit the proposal.

Note: Institutions are not expected to validate the accuracy of attestation forms submitted to the CFI.

- **Until the final financial report is submitted:** Inform the CFI of any changes in project/team leaders (as per usual) and provide a new attestation if required. Inform the CFI immediately of any changes in the nature of the research activities that would result in the project now being aimed at advancing a sensitive technology research area.



Research Security

Want to know more?

Information sessions for research and research security staff at eligible institutions:

English

May 27, 2024: 11 a.m. to 12:30 p.m. (EDT)

[Register here](#)

May 31, 2024: 11 a.m. to 12:30 p.m. (EDT)

[Register here](#)

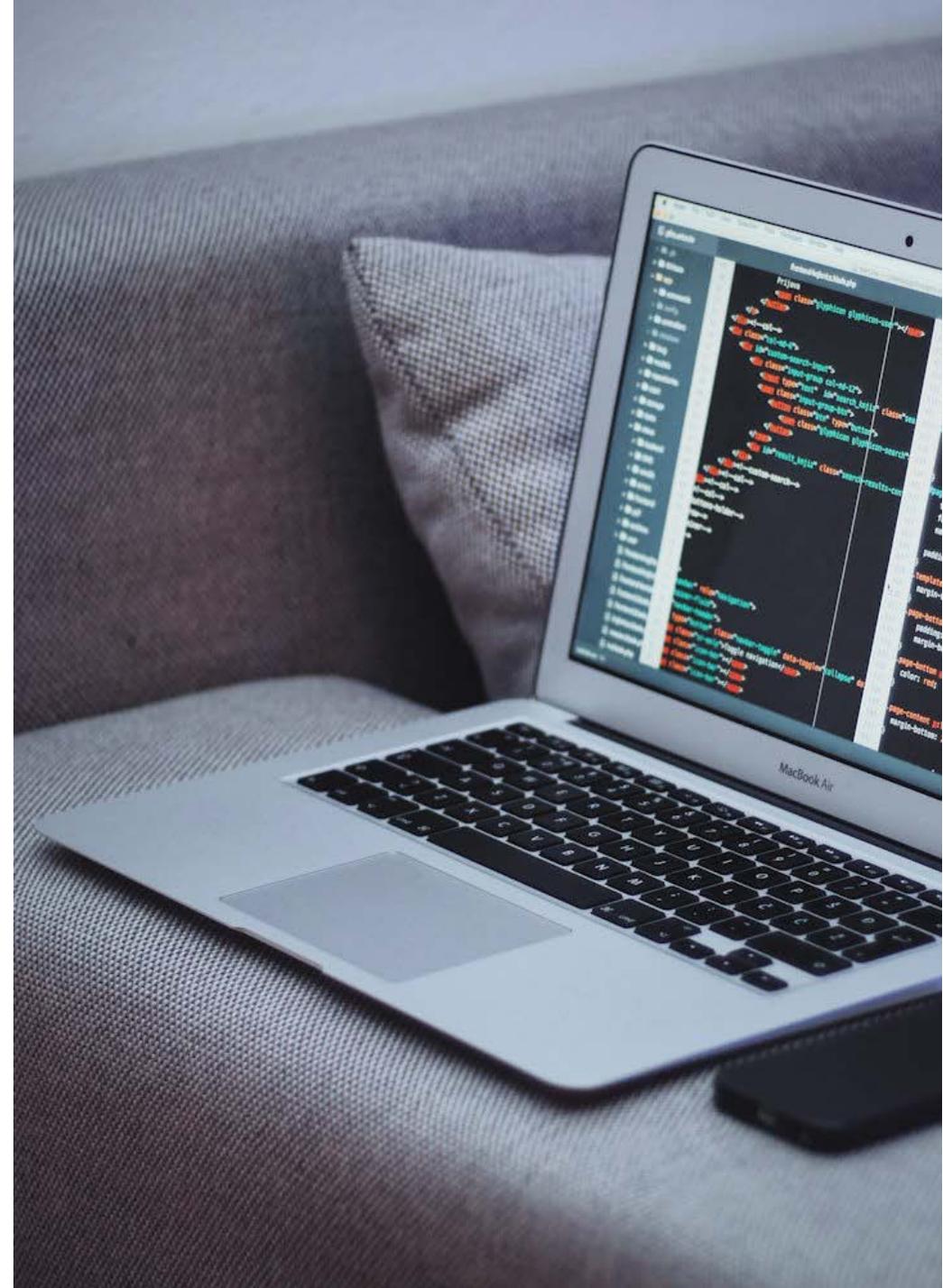
Français

29 mai 2024: 11 h 00 à 12 h 30 (HAE)

[Inscrivez-vous ici](#)

4 juin 2024: 11 h 00 à 12 h 30 (HAE)

[Inscrivez-vous ici](#)



CANADA FOUNDATION FOR INNOVATION

Thank you

Questions?



CANADA FOUNDATION FOR INNOVATION

2023 Innovation Fund

Analysis of strengths and weaknesses

January 2024

INNOVATION

Canada Foundation
for Innovation

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Strengths and Weaknesses Analysis (Expert Committee)

Weaknesses

- Lack of details on methodology
- Approach not feasible
- Not integrative/lack of focus
- Missing details on activity
- Missing expertise
- Plan for equity, diversity and inclusion missing or lack of detail
- Equipment wrong or not justified
- Missing user base or business development

Strengths

- Impressive breadth and depth of expertise
- Innovative research program
- Outstanding research track record
- Breakthrough potential
- Concrete actions/tangible activities
- Outstanding justification
- Strong governance/oversight plans
- Strong operation and maintenance plan

Strengths and Weaknesses Analysis (Multidisciplinary assessment committees)

Weaknesses

- Lack of detail for research or technology development
- Weak evidence of action on equity, diversity and inclusion
- Suffers from comparison within the competition
- Approach is not feasible
- Weak justification for infrastructure
- Poor sustainability planning
- Underdeveloped management/governance/access plan
- Weak plan for technology transfer/clinical transfer/knowledge mobilization
- Overstated/weak benefits

Strengths

- Leading researchers
- Leading-edge and innovative research in area of global leadership
- Unique infrastructure
- Exceptional synergies
- Pathways clearly defined
- Importance of benefit to Canada

Expert Committee strengths

Research or technology development

64 %

- Highly innovative

43%

- Strong breakthrough potential

41%

- Leads the field internationally

Team expertise

72%

- Impressive breadth and depth of expertise

63%

- Outstanding research track record

31%

- Strong leadership

31%

- Strong track record of collaboration

28%

- Team includes established and emerging leaders

Expert Committee strengths (continued)

Team composition

67%

- Concrete actions and tangible activities

41%

- Commitment to equity, diversity and inclusion

Infrastructure

53%

- Outstanding justification

29%

- Unique or innovative infrastructure

16%

- Rare facility in Canada

16%

- Optimal use

Expert Committee strengths (continued)

Sustainability

52%

- Strong governance/oversight planz

48%

- Strong operation & maintenance plan

37%

- Robust business model

Benefits

66%

- Credible and proven pathways to benefits

48%

- Strong partnership with end users

41%

- Potential for societal impact

Expert Committee weaknesses

Research or technology development

34%

- Lack of details on methodology

22%

- Approach is not feasible

22%

- Research program is not integrated or lacks focus

14%

- Lack of overall details on research program

14%

- Research program is not innovative

Team expertise

22%

- Missing expertise or critical mass of experts

7%

- Missing expertise on data management

6%

- Weak evidence of working as a team, track record or funding history

Expert Committee weaknesses (continued)

Team composition

16%

- Missing or lacking detail on equity , diversity and strategy or action plan

9%

- Statements on equity, diversity and inclusion and related barriers were generic

5%

- Relevant marginalized groups excluded from discussion

Infrastructure

33%

- Not well justified / not connected to research/wrong equipment

10%

- Missing infrastructure development/implementation plan

8%

- Missing detail on similar/existing infrastructure

Expert Committee weaknesses (continued)

Sustainability

14%

- Potential user base or business development plan missing

13%

- Costs/revenues not detailed

10%

- Weak operation & maintenance plan

8%

- Weak governance or management structure

7%

- Insufficient personnel

6%

- Weak infrastructure or data management plan

Benefits to Canadians

14%

- Missing details of benefits

16%

- Weak plan for technology transfer/clinical transfer/knowledge mobilization

5%

- Overstated impact

Multidisciplinary assessment committees strengths

Objective 1: **Global leadership**

48%

- World-leading researchers

47%

- Leading-edge and innovative research in area of global leadership

Objective 2: **Enhance research capacity**

21%

- Unique infrastructure in Canada

20%

- Exceptional synergies

Objective 3: **Benefits to Canadians**

36%

- Pathways to benefits clearly laid out

25%

- Importance to Canada

25%

- Strong plan for technology transfer/clinical transfer/knowledge mobilization

Multidisciplinary assessment committees weaknesses

Objective 1: Global leadership

- 25% { • Lack of detail for RTD
- 25% { • Weak evidence of equity, diversity and inclusion activities
- 14% { • Suffers from comparison within the competition
- 12% { • Approach not feasible
- 12% { • Lack of cohesion in research program
- 11% { • Missing expertise

Objective 2: Enhance research capacity

- 14% { • Weak justification for infrastructure
- 10% { • Weak sustainability planning
- 5% { • Weak management/governance/access plan

Objective 3: Benefits to Canadians

- 11% { • Weak plan for technology transfer/clinical transfer/knowledge mobilization
- 9% { • Overstated/weak benefits